# Should Schools be Smaller? The Size-Performance Relationship in relation to Tanzania's Advanced Certificate of Secondary Education Results of 2004 to 2009 

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#### Abstract

The study explored whether students in advanced certificate of secondary education perform better, in small, medium or large schools. Using data from 2004 to 2009 examination results of advanced certificate of secondary education published by the National Examinations Council of Tanzania and the use of analysis of variance as well as chi-square tests indicate that there are significant differences in terms of performance in different school sizes, where small schools perform better than medium or large schools. Furthermore, the performed analyses show that there is an association between school size and performance. The same results were obtained when the analysis were done by years of study and subject combinations. The study recommends having small schools in order to improve students' performance.


## Introduction

There is little evidence of the effect of school size on the performance of its students (Spielhofer, Benton, \& Schangen, 2004). In the academic arena, there are advantages and disadvantages in both small and large schools. For example, while there may be good follow-up on students in small schools, there may be difficulties in attracting good teachers to small schools due to their smallness. In relation to management, the issue of specialization is discussed. Specialization is only possible in large organizations. While large schools can easily attract trained specialized professionals, this might be challenging for small schools.

A number of studies attempted to explore the effect of size on performance up to the early 1990s (Calvo \& Wellisz, 1978; Hanushek, 1986; Fowler \& Walberg, 1991; Hanushek, 1992; Blatchford \& Martmore, 1994; Luyten, 1994). The interest continued in the mid-1990s (Lamdin, 1995; Fowler, 1995; Hanushek, 1998; Hanushek, 1999; Rice, 1999), during the early 2000s
(Hanushek, 2000; Barnett, Colin Glass, Snowdown, \& Stringer, 2002; Blatchford, 2003; Driscoll, Halcoussis, \& Svony, 2003; Hanushek, 2001; Iacovou, 2002; Hoxby, 2000) and even within the last five years (Borland, Howsen, \& Trawick, 2005; Finn, Gerber, \& Boyd-Zaharias, 2005). Various issues have been looked at like effects of school size (Finn, Gerber, \& BoydZaharias, 2001; Nye \& Hedges, 2001a; Nye \& Hedges, 2001b), intra-school variations in class sizes (Boozer \& Rouse, 2001), class size and students’ achievement (Ehrenberg, Brewer, Gamoran, \& Williams, 2001), and policies (Mishel \& Rothstein, 2002), while others compared school locations (Bengtsson, 2004). These previous pieces of research on school size indicate that larger schools can adversely affect academic performance (Fowler, 1995). However, other research has noticed differences (Hanushek, 2000; Krueger, 2000).

This research was conducted to evaluate individual students' performance in the Tanzanian Advanced Certificate of Secondary Education Examination (ACSEE). These examinations are set by the National Examination Council of Tanzania (NECTA). It was an exploratory study.

## Background Information

In the Tanzanian education system, a pupil joins non-compulsory nursery school at three or four years of age for three to four years. Thereafter, a pupil is required to enter standard one for seven years of primary education. The pupil may then join form one for ordinary certificate of secondary education (OCSE) for four years, where he/she is supposed to take seven or more subjects. A student may proceed to form five and six for advanced certificate of secondary education (ACSE) for two years, where he/she will take three principal subjects. However, it is possible to find a student taking more than three principal subjects. Thereafter, a student may join a university or any institution of higher learning that normally lasts between three to five years, depending on the degree programme selected. There are two main subsidiary subjects at ACSE, namely basic applied mathematics (BAM) and general studies. All ACSE students are expected to take general studies, while BAM is for all students who are taking science subjects and a few arts-related subjects like economics, provided that the student is not taking advanced mathematics as one of the principal subjects.

At OCSE and ACSE, students' performance is aggregated and measured, using divisions (performance level) and number of points scored. There are five divisions in both cases. These are divisions one, two, three, four and fail (commonly known as division zero), in descending order. Points range from 3 to 21, where low points mean good performance. All points are integers.

Examinations at OCSE and ACSE are administered by NECTA, which was established by an Act of Parliament in 1973.

The research wanted to answer the following questions:
a. Is there any difference in performance among students in different school sizes?
b. Will the same results be obtained if the results were segregated by year of study?
c. Will the same results be obtained if the results were segregated by subject combinations?

## Rationale for the study

A number of efforts have been made to increase student enrolment in secondary schools in Tanzania. The study empirically evaluates the contribution of school size to academic performance. Moreover, students' performance is one of the critical elements when parents select a school to which to send a child.

The government has introduced a number of policies which make assumptions on the availability of manpower to facilitate developments. Most of these assume the availability of trained personnel. The trained personnel can only be available if secondary education system is functioning well.

## Literature Review

A number of studies have attempted to explore the effect of size on performance as already mentioned. Some studies have shown that small schools perform better than large schools (Tucker, 1997; Pittman \& Haughwout, 1987; Eberts, Kehoe, \& Stone, 1984; Fowler, School Size and Student Outcomes, 1995; Mok \& Flynn, 1996; Texas Education Agency, 1999; Howley, 2002; Fowler \& Walberg, 1991; Walberg \& Walberg, 1994). However, other studies have
shown that the size of the school either does not matter or students can perform poorly in smaller schools (Cotton, 1996; Greenward, Hedges, \& Laine, 1996; McMillen, 2007; Lindsay, 1984; Jewell, 1994; Gardner, 2001; Mirza \& Hameed, 1994).

From the above literature, there is clear evidence that the effect of school size on performance is still vague, and so a gap still exists in the knowledge. This study wanted to find out the effect of school size on performance.

## Methodology

ACSEE results for 2004 to 2009 were downloaded from the NECTA website. The results were in hypertext mark-up language. The downloaded data contained the names of the schools, examination numbers, sex and performance (points, divisions and subjects and the corresponding grades) of each student. The examination year was then added as one of the fields in the data.

The results were converted into an electronic spreadsheet, with all incomplete student results in terms of abscondment and withheld results being deleted from the sample. Furthermore, the number of schools was counted. There were 372 schools. All schools without student data for the six years 2004 to 2009 were also excluded from the sample. Due to economies of scale, schools with only 100 students for the six years were excluded from the sample, leaving 170 schools, which were arranged in descending order of the total number of students in the six years divided into five groups with an equal number of schools in each group. Therefore, each group had 34 schools. The first group had schools with students numbering between 3248 and 960. This group was considered to contain large schools. The second group had students numbering from 917 to 646. This group was excluded from the sample so as to avoid having a few differences in the number of students between one group and another. For example, with this analysis, schools with 960 and 959 pupils would have been classified differently. The third group contained schools with 646 to 449 students. This third group comprised medium sized schools. The fourth group had 432 to 265 students in 33 schools, not 34 because two schools had 262 candidates. The last group contained 35 schools had 262 to 100 students and were considered small schools. Table 1 summarizes the data of the sample which was used for this study.

Table 1: Descriptive Statistics of Sample Used for Research

| School size | Number <br> of <br> Schools | Total <br> number of <br> students | Minimum <br> number of <br> students | Maximum <br> number of <br> students | Standard <br> Deviation | Average |
| :--- | :---: | :--- | :---: | :---: | :---: | :---: |
| Large | 34 | 52505 | 960 | 3248 | 659.41 | $1,544.26$ |
| Medium | 34 | 18632 | 449 | 643 | 58.37 | 548.00 |
| Small | 35 | 6554 | 100 | 262 | 51.58 | 187.26 |
| Grand Total | 103 | 77691 | 100 | 3248 | 689.35 | 754.28 |

Source: Research Data (2009)

Another field, that of subject combination, was introduced into the database.

## Data Analysis Techniques

Two main data analysis techniques were adopted in this study. These were analysis of variance (ANOVA) and chi-square tests.


#### Abstract

ANOVA ANOVA is an extension of the t-test for analyzing the reliability of experiments with several levels of one or more variables. The method compares variance estimates within groups and between groups by using a Fisher test (F-test). F-test is a ratio obtained by dividing between group variance and within group variance. This study used one-way ANOVA (one independent variable), which is an analytical technique that requires multiple experiments or readings to be taken from a source that can have two or more different input settings. Then, arithmetical means are compared when one factor is altered. For this research, experiments were on the size of school. All outputs of one-way ANOVA tests are presented in Table 2, where the variations are partitioned into two components.


Table 2 ANOVA Results Presentation

| Variable | Source of <br> variations | Sum of <br> Squires | Degrees of <br> Freedom | Mean <br> Squire | F values | Significance <br> level |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  Between Levels $\mathrm{SS}_{\mathrm{L}}$ $\mathrm{df}_{\mathrm{L}}$ $\mathrm{MS}_{\mathrm{L}}$ $F_{0} \frac{M S_{L}}{M S_{E}}$ |  |  |  |  |  |  |
|  | Error (within <br> levels) | $\mathrm{SS}_{\mathrm{E}}$ | $\mathrm{df}_{\mathrm{E}}$ | $\mathrm{MS}_{\mathrm{E}}$ |  |  |
|  | Total | $\mathrm{SS}_{\mathrm{T}}$ | $\mathrm{df}_{\mathrm{T}}$ |  |  |  |

Where
Variable is school size
$\mathrm{SS}_{\mathrm{L}} \quad$ the sum of squares due to levels
$\mathrm{SS}_{\mathrm{E}}$ the sum of squares due to errors
$\mathrm{SS}_{\text {T }}$ the total sum of squares
$\mathrm{df}_{\mathrm{L}} \quad$ degrees of freedom associated with levels
$\mathrm{df}_{\mathrm{E}} \quad$ degrees of freedom associated with errors
$\mathrm{df}_{\mathrm{T}} \quad$ total degrees of freedom
$\mathrm{MS}_{\mathrm{L}}$ mean squares from levels
$\mathrm{MS}_{\mathrm{E}} \quad$ mean squares from errors
$\mathrm{F}_{0}$ value that follows Fisher distribution degrees of freedom $\mathrm{df}_{\mathrm{L}}$ and $\mathrm{df}_{\mathrm{E}}$
Significance level - Significance indicates the significance level of the F-test.

## Measures of Association: Chi-Square and Contingency Tables

Measures of association for normal data do not depend on the particular order in which categories are listed. There are several measures of associations; however, most of them depend on the chi-square statistic. Liebetrau summarizes the common measures of association (Liebetrau, 1976). For more details of these measures the reader is asked to consult the book as the mathematical knowledge required is beyond the requirements of this paper. Some of the measures are Pearson's coefficient of mean square, Pearson's Contingency Coefficient, Sakoda's Modification, and Tschuprow's Contingency Coefficient. Generally, the chi-square test statistic checks whether the two data sets are related, that is associated. This means that after finding out
characteristic one can discover the second one. This is also known as the test of independence, whereby two data sets are shown to be independent of one another.

Other measures of association are Goodman-Kruskal $\lambda$ and Goodman Kruskal $\tau$ (for measuring the relative usefulness of one variable in predicting the other variable); Cohen's $\kappa$; Weighted $\kappa$; and Coleman-Light's Measures of conditional agreement (measures of agreement). This study did not use these statistics due to their characteristics and these are just extensions of the chisquare statistic.

A chi-square requires a chi-statistic in order to be calculated from observed and expected variables in a contingency table. This research presents only tables of observed results and their respective chi-statistic, degree of freedom and significance levels.

There are two ways in which the conclusions drawn from chi-square should be interpreted. These are based on the minimum value in each cell. One argument is that all values in each cell in a contingency table should be greater than 5 . The second line of thought is that all the values in the contingency table should have an expected value that is greater than the one in each cell when either the number of rows or columns is two (Everett, 1977; Slakter, 1966; Lewontin \& Felsentein, 1965). This study presents both the values. If either of the values is not met, the test is discarded.

A major weakness of the chi-square test is its dependence on sample size. If the sample is too small the chances of failing to reject null hypotheses increase. On the other hand, if the sample is too big, the chances of always accepting competing (alternative) hypotheses increase. Several modifications are proposed in order to rectify this problem (Joreskog \& Sörbom, 1982). As the sample size for this study was large, the hypotheses were set in such a way that whenever competing hypotheses were accepted, further analyses were performed.

## Answers to Different Research Questions

a. Is there any difference in performance among students in different school sizes?

In order to answer the above question, descriptive statistics of students in the three categories and ANOVA tests were conducted. Table 3 provides a summary of these results. Arithmetical means to obtain the total number of points declines as one moves from a large school to a small school, while standard deviation increases as one moves from a large school to a small school. One must observe that the lower the number of points, the better the performance. From Table 3, small schools seem to perform better than medium and large schools. The differences in performance are significant using the ANOVA test.

Table 3: Descriptive Statistics and ANOVA test on Points Obtained

| School Size | Number of <br> students | Minimum <br> points | Maximum <br> points | Mean points | Standard <br> Deviation |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Large | 52505 | 3 | 21 | 13.89 | 3.55 |
| Medium | 18632 | 3 | 21 | 13.27 | 3.62 |
| Small | 6554 | 3 | 21 | 12.75 | 3.74 |
|  | 70961 | 3 | 21 | 13.44 | 3.73 |

## ANOVA

Points

|  | Sum of Squares | df | Mean <br> Square | F | Sig. |
| :--- | ---: | ---: | :--- | :--- | :--- |
| Between Groups | 11042.2 | 2 | 5521.1 | 429.498 | .000 |
| Within Groups | 998658.5 | 77688 | 12.9 |  |  |
| Total | 1009700.7 | 77690 |  |  |  |

Source: Data Analysis (2009)

Moreover, in order to ascertain if there is any association between school type and performance, a cross-tabulation of the results was carried out on divisions obtained at ACSE and the type of school. Results of this cross-tabulation are presented in Table 4, which shows that the probability of passing is higher in small schools, followed by medium sized schools and finally large schools. The chi-square test (to check if the association is significant) shows that it is significant at 0.000 .

Table 4: Cross-Tabulation of School Type and Performance
a. Cross-Tabulation

|  | Division Obtained |  |  |  |  |  |  |
| :--- | :--- | :--- | ---: | ---: | ---: | ---: | ---: |
|  |  | I | II | III | IV | FLD | Total |
| School <br> Size | Large | 5942 | 12,477 | 22,456 | 8380 | 3250 | 52505 |
|  | Medium | 2919 | 4,974 | 7,442 | 2381 | 916 | 18632 |
|  | Small | 1331 | 1778 | 2457 | 702 | 286 | 6554 |
|  | Total | 10192 | 19229 | 32355 | 11463 | 4452 | 77691 |

## Chi-Square Tests

|  | Value | Df | Asymp. Sig. (2-sided) |
| :--- | :--- | :--- | :---: |
| Pearson Chi-Square | $836.5(\mathrm{a})$ | 8 | .000 |
| Likelihood Ratio | 811.4 | 8 | .000 |
| N of Valid Cases | 77691 |  |  |

a 0 cells (. $0 \%$ ) have an expected count of less than 5 . The minimum expected count is 375.57 . Source: Data Analysis (2009)
b. Will the same results be obtained if results were segregated by Year of Graduation?

Table 5 presents descriptive and ANOVA tests of school size and students' performance and the data were divided into years of graduation by students. The same trend in terms of arithmetical means and standard deviation as in the research question (a) was observed. In all cases small schools performed better than medium or large schools. ANOVA tests done by years indicate that the differences are significant.

Table 5: Data Analysis Based on the Year Students Graduated
a. Performance-School Size Descriptive Statistics

| Year | School Size | N | Minimum | Maximum | Mean | Std. Deviation |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: |
| 2004 | Large | 5504 | 3 | 21 | 12.23 | 3.29 |
|  | Medium | 1949 | 3 | 21 | 11.83 | 3.40 |
|  | Small | 682 | 3 | 21 | 10.87 | 3.62 |
| 2005 | Large | 6842 | 4 | 21 | 12.97 | 3.36 |
|  | Medium | 2209 | 3 | 21 | 12.06 | 3.42 |
|  | Small | 823 | 3 | 21 | 11.96 | 3.91 |
| 2006 | Large | 8491 | 3 | 21 | 13.20 | 3.36 |
|  | Medium | 2767 | 4 | 21 | 12.36 | 3.33 |
|  | Small | 1019 | 4 | 21 | 12.42 | 3.52 |
| 2007 | Large | 9296 | 3 | 21 | 15.19 | 3.36 |
|  | Medium | 3541 | 3 | 21 | 14.40 | 3.48 |
|  | Small | 1096 | 3 | 21 | 13.61 | 3.60 |
| 2009 | Large | 10767 | 4 | 21 | 14.57 | 3.57 |
|  | Medium | 3910 | 3 | 21 | 13.68 | 3.57 |
|  | Small | 1354 | 3 | 21 | 13.22 | 3.61 |
|  | Large | 11605 | 3 | 21 | 14.05 | 3.50 |
|  | Medium | 4256 | 3 | 21 | 13.82 | 3.63 |
|  | Small | 1580 | 4 | 21 | 13.18 | 3.68 |

ANOVA: Points

| Year |  | Sum of <br> Squares | df | Mean <br> Square | F | Sig. |
| :--- | :--- | ---: | :--- | :--- | :--- | :--- |
|  | Between Groups | 1210.9 | 2 | 605.5 | 54.200 | .000 |
|  | Within Groups | 90841.4 | 8132 | 11.2 |  |  |
|  | Total | 92052.4 | 8134 |  |  |  |
| 2005 | Between Groups | 1842.1 | 2 | 921.1 | 78.663 | .000 |
|  | Within Groups | 115577.5 | 9871 | 11.7 |  |  |
|  | Total | 117419.6 | 9873 |  |  |  |
| 2006 | Between Groups | 1770.4 | 2 | 885.2 | 78.131 | .000 |
|  | Within Groups | 139058.8 | 12274 | 11.3 |  |  |
|  | Total | 140829.2 | 12276 |  |  |  |
| 2007 | Between Groups | 3485.8 | 2 | 1742.9 | 149.950 | .000 |
|  | Within Groups | 161912.1 | 13930 | 11.6 |  |  |
|  | Total | 165398.0 | 13932 |  |  |  |
| 2008 | Between Groups | 3816.040 | 2 | 1908.0 | 149.329 | .000 |
|  | Within Groups | 204794.7 | 16028 | 12.8 |  |  |
|  | Total | 208610.8 | 16030 |  |  |  |
| 2009 | Between Groups | 1087.4 | 2 | 543.7 | 43.073 | .000 |


|  | Within Groups | 220115.1 | 17438 | 12.6 |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: | :--- |
|  | Total | 221202.5 | 17440 |  |  |  |

Source: Data Analysis (2009)
c. Will the same results be obtained if results were segregated by subject combinations? All major subject combinations (with more students) were considered for analysis. For the analysis nine subject combinations were considered. They were Basic Applied Mathematics, Economics, Commerce and Accountancy subject combinations (BECA), Geography, Advanced Mathematics and Economics subject combinations (GME), Geography, Chemistry, Biology and Basic Applied Mathematics subject combinations (GCBB), History, Geography, Basic Applied Mathematics and Economics subject combinations (HGBE), History, Geography and English language subject combinations (HGE), History, Geography and Kiswahili subject combinations (HGK), History, Kiswahili and English Language subject combinations (HKL), Physics, Chemistry and Advanced Mathematics subject combinations (PCM) and Physics, Chemistry and Biology and Basic Applied Mathematics subject combinations (PCBB).

Table 6 presents data in terms of the performance-size relationship based on subject performance. An interesting aspect is that in BECA and HKL there are no significant differences in performance among schools. In GME, students perform better in medium sized schools. Table 7 shows the cross-tabulation of subject combinations and school size. Except for HKL, the remaining subject combinations show that there is an association between subject combination performance and school size. HGBE combination has one cell less than five making interpretation of the data difficult.

Table 6: Data Analysis Based on Subject Combinations
Descriptive Statistics

| Combi | School Size | N | Minimum | Maximum | Mean | Std. <br> Deviation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PCM | Large | 8255 | 3 | 21 | 15.13 | 3.64 |
|  | Medium | 2327 | 3 | 21 | 14.55 | 3.87 |
|  | Small | 1171 | 3 | 21 | 12.27 | 4.19 |
| PCBB | Large | 7842 | 3 | 21 | 15.14 | 3.43 |
|  | Medium | 3227 | 3 | 21 | 14.10 | 3.67 |
|  | Small | 1024 | 4 | 21 | 13.38 | 3.56 |
| GCBB | Large | 2470 | 5 | 21 | 15.64 | 2.86 |
|  | Medium | 1078 | 6 | 21 | 15.39 | 3.13 |
|  | Small | 683 | 3 | 21 | 11.57 | 4.17 |
| BECA | Large | 4513 | 4 | 21 | 14.05 | 3.48 |
|  | Medium | 1106 | 4 | 21 | 14.13 | 3.71 |
|  | Small | 642 | 5 | 21 | 14.25 | 3.75 |
| GME | Large | 4972 | 3 | 21 | 14.07 | 3.37 |
|  | Medium | 1049 | 3 | 21 | 13.63 | 3.40 |
|  | Small | 119 | 9 | 21 | 16.37 | 2.49 |
| HGBE | Large | 5237 | 3 | 21 | 12.77 | 3.27 |
|  | Medium | 1401 | 3 | 21 | 12.27 | 3.20 |
|  | Small | 128 | 6 | 21 | 13.89 | 3.33 |
| HGK | Large | 4681 | 3 | 21 | 12.74 | 3.16 |
|  | Medium | 1718 | 3 | 21 | 11.93 | 3.38 |
|  | Small | 543 | 6 | 21 | 13.38 | 3.00 |
| HGL | Large | 6322 | 3 | 21 | 13.08 | 3.29 |
|  | Medium | 4383 | 4 | 21 | 12.43 | 3.24 |
|  | Small | 769 | 4 | 21 | 12.56 | 3.15 |
| HKL | Large | 6822 | 3 | 21 | 12.42 | 3.33 |
|  | Medium | 2228 | 3 | 21 | 12.40 | 3.40 |
|  | Small | 1087 | 4 | 21 | 12.55 | 3.27 |

## ANOVA

Points

| Combi |  | Sum of Squares | Df | Mean Square | F | Sig. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Between Groups | 3746.4 | 2 | 1873.204 | 143.167 | . 000 |
|  | Within Groups | 24742.0 | 1891 | 13.084 |  |  |
|  | Total | 28488.4 | 1893 |  |  |  |
| PCM | Between Groups | 8485.9 | 2 | 4242.954 | 302.770 | . 000 |
|  | Within Groups | 164661.9 | 11750 | 14.014 |  |  |
|  | Total | 173147.8 | 11752 |  |  |  |
| PCBB | Between Groups | 4427.2 | 2 | 2213.610 | 180.394 | . 000 |
|  | Within Groups | 148356.4 | 12090 | 12.271 |  |  |
|  | Total | 152783.6 | 12092 |  |  |  |
| GCBB | Between Groups | 9167.3 | 2 | 4583.648 | 454.229 | . 000 |
|  | Within Groups | 42664.9 | 4228 | 10.091 |  |  |
|  | Total | 51832.2 | 4230 |  |  |  |
| BECA | Between Groups | 25.7 | 2 | 12.868 | 1.022 | . 360 |
|  | Within Groups | 78801.9 | 6258 | 12.592 |  |  |
|  | Total | 78827.6 | 6260 |  |  |  |
| GME | Between Groups | 826.0 | 2 | 413.013 | 36.546 | . 000 |
|  | Within Groups | 69356.2 | 6137 | 11.301 |  |  |
|  | Total | 70182.3 | 6139 |  |  |  |
| HGBE | Between Groups | 460.0 | 2 | 230.000 | 21.718 | . 000 |
|  | Within Groups | 71620.7 | 6763 | 10.590 |  |  |
|  | Total | 72080.7 | 6765 |  |  |  |
| HGK | Between Groups | 1191.9 | 2 | 595.953 | 58.056 | . 000 |
|  | Within Groups | 71230.0 | 6939 | 10.265 |  |  |
|  | Total | 72421.9 | 6941 |  |  |  |
| HGL | Between Groups | 1143.0 | 2 | 571.512 | 53.623 | . 000 |
|  | Within Groups | 122258.5 | 11471 | 10.658 |  |  |
|  | Total | 123401.6 | 11473 |  |  |  |
| HKL | Between Groups | 18.3 | 2 | 9.158 | . 823 | . 439 |
|  | Within Groups | 112775.1 | 10134 | 11.128 |  |  |
|  | Total | 112793.5 | 10136 |  |  |  |

Source: Data Analysis (2009)

Table 7: Data Analysis Based on Year Students Graduated

| Subject Comb. | School Size | Division Obtained |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | I | II | III | IV | FLD | Total |
| PCM | Large | 560 | 1180 | 3573 | 1901 | 1041 | 8255 |
|  | Medium | 240 | 427 | 936 | 472 | 252 | 2327 |
|  | Small | 340 | 272 | 374 | 125 | 60 | 1171 |
|  |  | 1140 | 1879 | 4883 | 2498 | 1353 | 11753 |
| PCBB | Large | 472 | 1199 | 3593 | 1804 | 774 | 7842 |
|  | Medium | 380 | 669 | 1392 | 557 | 229 | 3227 |
|  | Small | 144 | 286 | 413 | 131 | 50 | 1024 |
|  |  | 996 | 2154 | 5398 | 2492 | 1053 | 12093 |
| GCBB | Large | 36 | 333 | 1233 | 645 | 223 | 2470 |
|  | Medium | 33 | 169 | 516 | 243 | 117 | 1078 |
|  | Small | 228 | 189 | 170 | 57 | 39 | 683 |
|  |  | 297 | 691 | 1919 | 945 | 379 | 4231 |
| BECA | Large | 470 | 1029 | 1992 | 739 | 283 | 4513 |
|  | Medium | 132 | 228 | 465 | 193 | 88 | 1106 |
|  | Small | 62 | 139 | 282 | 86 | 73 | 642 |
|  |  | 664 | 1396 | 2739 | 1018 | 444 | 6261 |
| GME | Large | 460 | 1102 | 2346 | 810 | 254 | 4972 |
|  | Medium | 117 | 281 | 469 | 131 | 51 | 1049 |
|  | Small | 1 | 9 | 60 | 37 | 12 | 119 |
|  |  | 578 | 1392 | 2875 | 978 | 317 | 6140 |
| HGBE | Large | 835 | 1732 | 2055 | 454 | 161 | 5237 |
|  | Medium | 267 | 494 | 520 | 92 | 28 | 1401 |
|  | Small | 11 | 36 | 52 | 22 | 7 | 128 |
|  |  | 1113 | 2262 | 2627 | 568 | 196 | 6766 |
| HGK | Large | 719 | 1483 | 1966 | 428 | 85 | 4681 |
|  | Medium | 442 | 550 | 579 | 124 | 23 | 1718 |
|  | Small | 53 | 161 | 251 | 66 | 12 | 543 |
|  |  | 1214 | 2194 | 2796 | 618 | 120 | 6942 |
| HGL | Large | 862 | 2026 | 2493 | 742 | 199 | 6322 |
|  | Medium | 832 | 1471 | 1630 | 370 | 80 | 4383 |
|  | Small | 134 | 239 | 318 | 68 | 10 | 769 |
|  |  | 1828 | 3736 | 4441 | 1180 | 289 | 11474 |
| HKL | Large | 1359 | 2127 | 2616 | 601 | 119 | 6822 |
|  | Medium | 462 | 650 | 890 | 183 | 43 | 2228 |
|  | Small | 208 | 317 | 454 | 90 | 18 | 1087 |
|  |  | 2029 | 3094 | 3960 | 874 | 180 | 10137 |

## Chi-Square Tests

| Subject Comb. |  | Value | df | Asymp. Sig. (2-sided) |
| :---: | :---: | :---: | :---: | :---: |
| PCM | Pearson Chi-Square | 745.0(b) | 8 | . 000 |
|  | Likelihood Ratio | 616.9 | 8 | . 000 |
|  | N of Valid Cases | 11753 |  |  |
| PCBB | Pearson Chi-Square | 357.5(c) | 8 | . 000 |
|  | Likelihood Ratio | 349.5 | 8 | . 000 |
|  | N of Valid Cases | 12093 |  |  |
| GCBB | Pearson Chi-Square | 1039.4(d) | 8 | . 000 |
|  | Likelihood Ratio | 796.0 | 8 | . 000 |
|  | N of Valid Cases | 4231 |  |  |
| BECA | Pearson Chi-Square | 31.7(e) | 8 | . 000 |
|  | Likelihood Ratio | 29.5 | 8 | . 000 |
|  | N of Valid Cases | 6261 |  |  |
| GME | Pearson Chi-Square | 65.8(f) | 8 | . 000 |
|  | Likelihood Ratio | 71.3 | 8 | . 000 |
|  | N of Valid Cases | 6140 |  |  |
| HGBE | Pearson Chi-Square | 40.7(g) | 8 | . 000 |
|  | Likelihood Ratio | 39.1 | 8 | . 000 |
|  | N of Valid Cases | 6766 |  |  |
| HGK | Pearson Chi-Square | 139.5(h) | 8 | . 000 |
|  | Likelihood Ratio | 135.6 | 8 | . 000 |
|  | N of Valid Cases | 6942 |  |  |
| HGL | Pearson Chi-Square | 106.7(i) | 8 | . 000 |
|  | Likelihood Ratio | 107.8 | 8 | . 000 |
|  | N of Valid Cases | 11474 |  |  |
| HKL | Pearson Chi-Square | 8.6(j) | 8 | . 374 |
|  | Likelihood Ratio | 8.6 | 8 | . 376 |
|  | N of Valid Cases | 10137 |  |  |

b. 0 cells $(.0 \%)$ have an expected count of less than 5 . The minimum expected count is 113.58 .
c. 0 cells $(.0 \%)$ have an expected count of less than 5 . The minimum expected count is 84.34 .
d. 0 cells $(.0 \%)$ have an expected count of less than 5 . The minimum expected count is 47.94 .
e. 0 cells $(.0 \%)$ have an expected count of less than 5 . The minimum expected count is 45.53 .
f. $\quad 0$ cells $(.0 \%)$ have an expected count of less than 5 . The minimum expected count is 6.14 .
g. 1 cells $(6.7 \%)$ have an expected count of less than 5 . The minimum expected count is 3.71 .
h. 0 cells $(.0 \%)$ have an expected count of less than 5 . The minimum expected count is 9.39 .
i. $\quad 0$ cells $(.0 \%)$ have an expected count of less than 5 . The minimum expected count is 19.37.
j. $\quad 0$ cells $(.0 \%)$ have an expected count of less than 5 . The minimum expected count is 19.30 .

Source: Data Analysis (2009)

## Conclusions and Recommendations

This paper investigated the relationship between school size and students' academic performance. School size was measured by the number of students who graduated in that year. Performance was measured by either total points obtained or division attained. As it stands, the paper provides evidence that school size matters in relation to students' academic performance. Specifically, the paper shows that:
a. There are significant differences in performance based on the school where one studies, in that small schools enable students to perform better than medium or large schools;
b. Performance in terms of academic division decreases from higher to lower as one moves from small to large schools, while the probability of failing increases as one moves from smaller to larger schools; and
c. The same results are obtained when performance results are segregated by year of study and subject combinations, except for economics-based subject combinations.

From the foregoing observations, it is clear that for a greater impact on achievement, it is better to have small schools for the purpose of improving performance. The current big schools could be broken down into two or three schools. In the sample, one school had more than 3000 students in the six years. If they were combined with those in ordinary secondary schools, there would be a lot more students in the school, which could complicate the process of managing the schools.

The study appreciates the cost implications of small schools. However, one should not ignore the complications of managing big schools, which may contribute to their poor performance. In the case of day schools, large schools may attract students from far away, causing them to commute long distances daily. This makes students tired and able to concentrate less on their studies.

## Study Limitations

The study used school size and not class size which would be more appropriate. Such data were not available. For example, the size of classes would keep on changing, depending on the
number of subject combinations. A typical example is that PCBB and GCBB could have been combined for Chemistry, Biology and Basic Applied Mathematics, while the same GCBB could have been combined with GME for the Geography course. Therefore, no standard class size would have been obtained.

Other contextual factors could also not be ignored in such a study. Some of these are schools' effectiveness like school leadership, (Sanday, 1990) and adopted systems (Gorald, Taylor, \& Fitz, 2003). However, these and other factors were not easily measurable. Such factors could also reduce the reliability of the derived conclusions but not the data themselves. Other factors, which cannot be ignored, are academic potential, student support systems and motivation.

The study used individual performance and not aggregate school performance in the analysis. One would like to know whether or not school size determines school performance.

## Areas for Future Research

It might be important to answer the following research questions:
Why do school sizes not matter in some subject combinations?
Which determines students' performance: class size or school size?
What is the effect of school leadership on schools' performance?

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